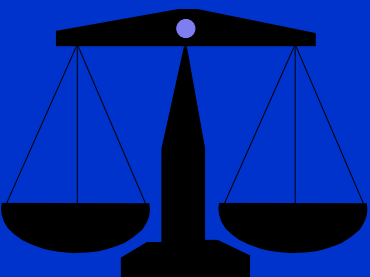
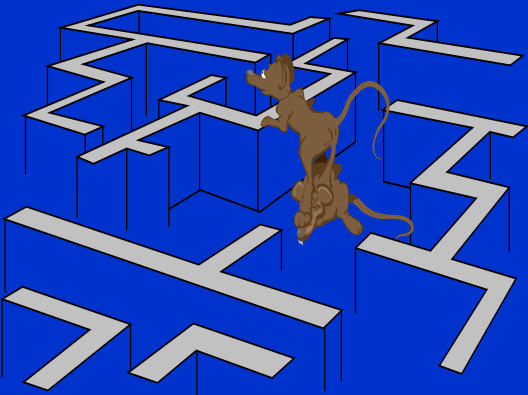


# Carbon Policy

## Where is the Light Good?



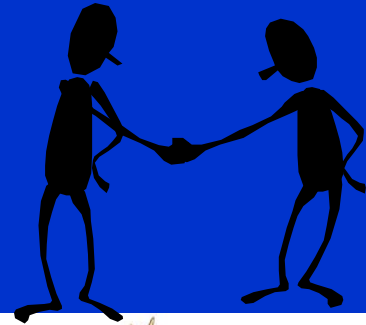
Richard O'Neill, Member  
Chief Economic Advisor  
Federal Energy Regulation  
Commission

[richard.oneill@ferc.gov](mailto:richard.oneill@ferc.gov)

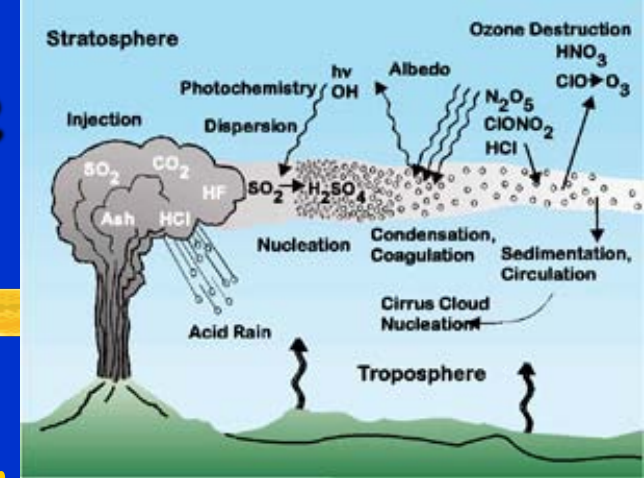
Harvard Electricity Policy  
Group.

December 9, 2010

Views expressed are not necessarily  
those of the Commission



# Cap And Trade Experience from SO2 Markets

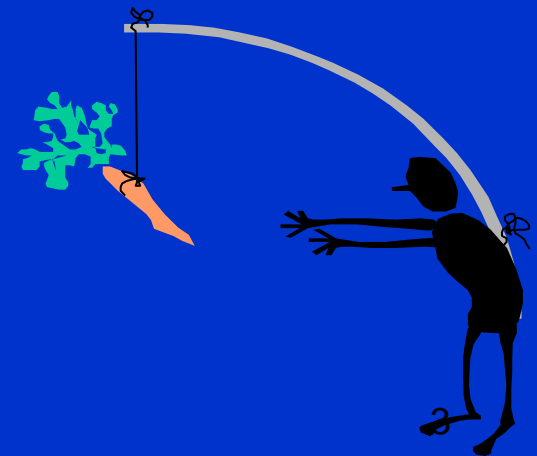


- ⇒ Title IV of the 1990 Clean Air Act required reductions in SO<sub>2</sub> and NO<sub>x</sub> emissions
  - ⌚ SO<sub>2</sub> program affected 3,456 electric generators
  - ⌚ NO<sub>x</sub> program affected 982 coal-fired generators
- ⇒ Since 1995, the ARP has :
  - ⌚ reduced SO<sub>2</sub> and NO<sub>x</sub> emissions
  - ⌚ improved water quality in lakes and streams.
- ⇒ reduced implementation costs by allowing choose cost-effective compliance choices
- ⇒ Prices much lower than anyone predicted

# carbon policy in the US



- ⇒ A federal carbon price is not near
- ⇒ Is there an effective federal carbon policy without a carbon price?
- ⇒ what 'second best' 'two-fors' are achievable?
- ⇒ Thinking a century ahead
  - ☞ Not Katrina
  - ☞ options approach
- ⇒ The incentives matter
  - ☞ subsidize investment: weak
  - ☞ subsidize output: stronger
  - ☞ stimulate innovation

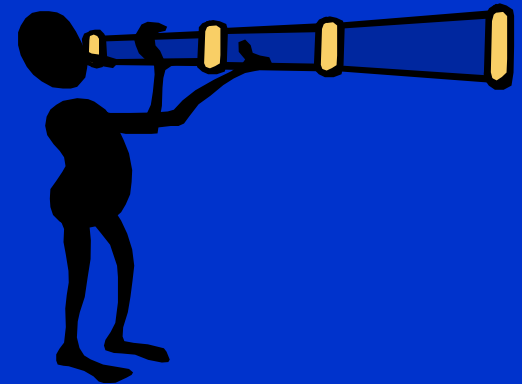


# Can we pick winners?



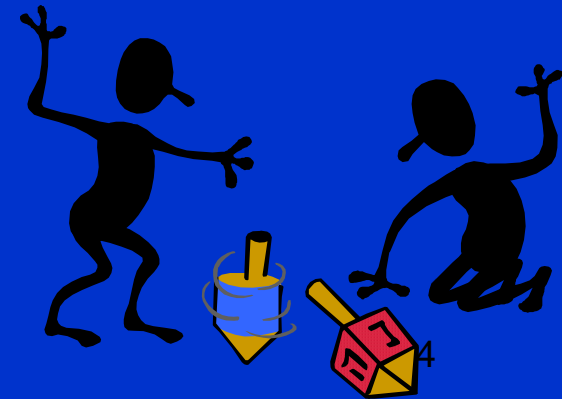
⇒ 19<sup>th</sup> century:

- ⇒ emissions problem for large cities
- ⇒ telephony
- ⇒ electricity

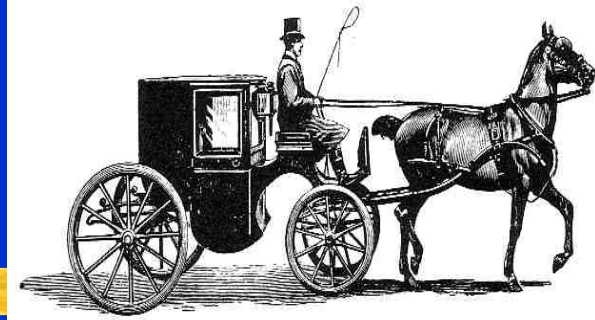


⇒ 20<sup>th</sup> century

- ⇒ computer hardware
- ⇒ nukes
- ⇒ natural gas
- ⇒ energy



# A 19th century environmental problem



- ⇒ the principal emissions problem for large cities
  - ☞ the emissions of transportation engines (horses).
  - ☞ Luckily it was local and observable problem.
- ⇒ 1894, Times of London's model estimates by 1950
  - ☞ every street would be nine feet deep in horse manure.
- ⇒ Innovation available but apparently ignored
  - ☞ 1882 Edison's Pearl Street Station
  - ☞ 1885 Karl Benz had a practical automobile
- ⇒ Was investing in horse manure clean up a good bet?
- ⇒ Choosing winners is not usually good for innovation.

# Late 19<sup>th</sup> Century paradigm shifts

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## ⇒ telephony:

- ⇒ Telegraph (Morse) v. (Bell)
- ⇒ telephone wins
- ⇒ internet and cell phones

## ⇒ Electricity:

- ⇒ DC (Edison) v. AC (Westinghouse)
- ⇒ AC wins
- ⇒ smart grid

# 20<sup>th</sup> Century paradigm shifts

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⇒ Expensive to cheap fossil energy

- ☞ Coal

- ☞ oil

- ☞ natural gas

⇒ Economic regulation

- ☞ command-and-control cost-of-service to

- ☞ incentive based regulation

⇒ computers

- ☞ None to

- ☞ big computers to

- ☞ smaller and faster computers





# New computer hardware paradigm



- ⇒ 1945, ENIAC (30 tons)
  - ⇒ 19,000 vacuum tubes, 1,500 relays, and 200 kW
  - ⇒ 350 flops, 400 bytes
- ⇒ 2008 IBM Roadrunner 1 Peta ( $10^{15}$ ) FLOPs
- ⇒ 2009 Cray Jaguar 1.8 Peta FLOPs
- ⇒ Iphone more computing capacity the early super computers.  $5 \times 10^6$  FLOPs;  $16 \times 10^9$  bytes
- ⇒ 1 year ( $3 \times 10^7$  sec) becomes less than 1 second
- ⇒ Will Moore's law continue?



# Forecasting Nukes



- ⇒ The Atomic Energy Act of 1954 (P.L. 83-703) allowed private development of commercial nuclear power
- ⇒ Lewis L. Strauss: "Our children will enjoy in their homes electrical energy too cheap to meter."  
Chairman, Atomic Energy Commission before National Association of Science Writers, NYT, Sept. 17, 1954
- ⇒ Fifty utilities built custom nuclear plants under cost-of-service regulation. The result

# HISTORICAL U.S. CONSTRUCTION COST EXPERIENCE

for nuclear plants under  
cost-of-service regulation

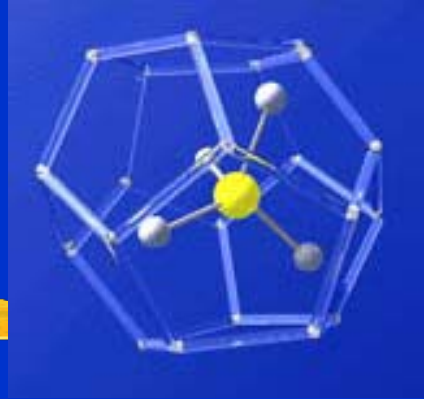


<u>Construction Started</u>	<u>Estimated Overnight Cost</u>	<u>Actual Overnight Cost</u>	<u>% OVER</u>
1966-67	\$ 560/kWe	\$1,170/kWe	209%
1968-69	\$ 679	\$2,000	294%
1970-71	\$ 760	\$2,650	348%
1972-73	\$1,117	\$3,555	318%
1974-75	\$1,156	\$4,410	381%
1976-77	\$1,493	\$4,008	269%

Source: U.S. EIA

*too cheap to too expensive*

# forecasting natural gas



- ⇒ Early 20th century: negative price
- ⇒ 20th century predictions: running out almost all have been proved wrong
- ⇒ 1978 Natural Gas Policy Act provided incentives for increased production
- ⇒ In 1980, the average price forecast for 1995 was high by a factor of 5
- ⇒ Underestimated the role of innovation:
  - 4-D seismic
  - Directional drilling
  - Hydraulic fracturing

# 'unconventional' natural gas resources in US

- ⇒ 2009 proved reserves increased by 11%
  - ⇒ highest level since 1971 s
  - ⇒ shale gas plays account for 90%
- ⇒ It's not resource depletion; It's technology

source	resource (tcf)		years supply	
	min	max	min	max
tight natural gas	309	1,800	15	90
shale gas	742	7,500	37	375
coalbed methane	163	1,000	8	50
geopressurized zones	1,000	49,000	50	2,450
methane hydrates	0	73,000	0	3,650
total	2,214	132,300	111	6,615

# Forecasting: do we need more humility?

---

- ⇒ Complex computer models
  - ⇒ garbage in garbage out
  - ⇒ understanding of the oracles (models)
- ⇒ the longer the horizon, the greater the uncertainty
- ⇒ nukes too cheap to meter
- ⇒ baked it in mineral depletion



# Consensus Energy Policy in the US

⇒ Decrease

⇒ oil imports

⇒ pollution

⇒ Increase jobs and innovation in

⇒ natural gas production (bridge fuel)

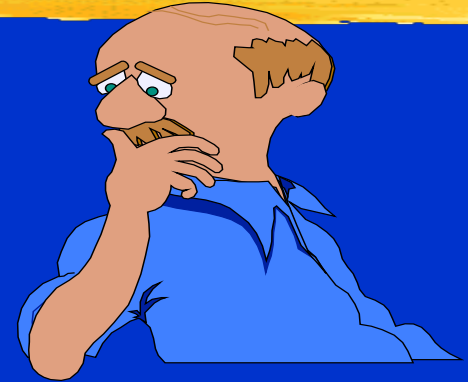
⇒ wind and solar

⇒ Energy efficiency and demand side participation

⇒ 'Smarter' grids and appliances

⇒ Cleaner more competitive markets

⇒ Better regulation



# "smarter" grid and variable energy resources



## ⇒ Variable energy resources

- ☞ Fuel is free but doesn't travel well; mostly capital costs
- ☞ Stochastic weather-driven output

## ⇒ Fossil energy resources

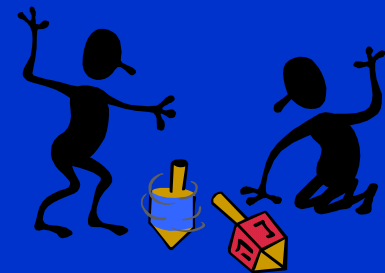
- ☞ Fuel is not free but does travel; per MWh capital costs are smaller
- ☞ Stochastic mechanical: 0-1

## ⇒ a smarter grid becomes more important with increased

- ☞ renewable energy, batteries, and
- ☞ demand side market participation
- ☞ Corrective switching

## ⇒ smarter markets need to be re-examined

- ☞ Ancillary service markets
- ☞ Capacity markets

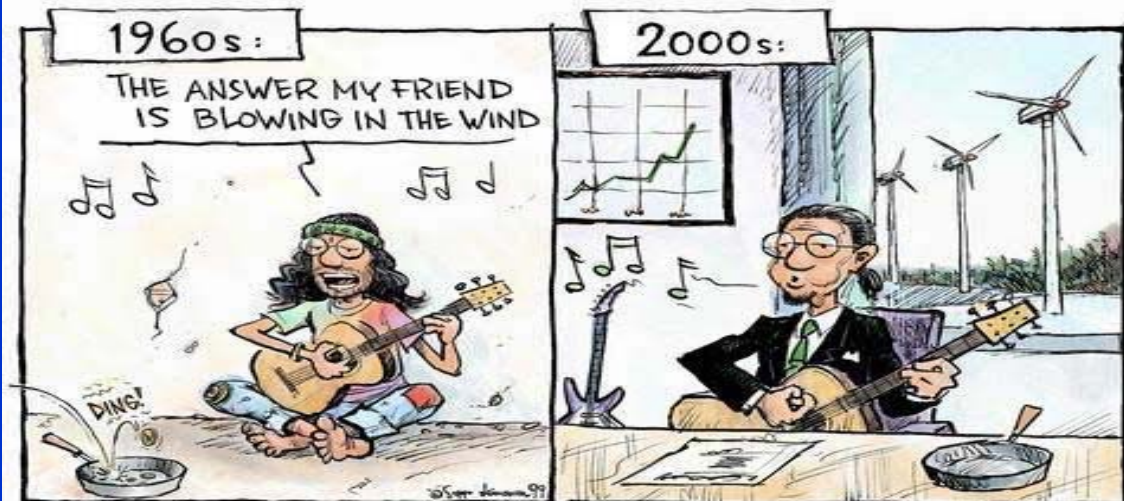
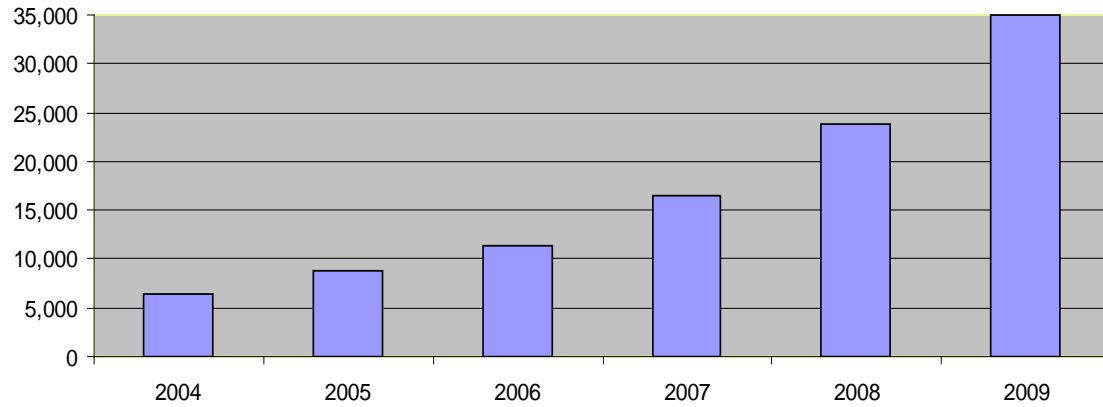




# Batteries and Wind

- ⇒ Generally wind is strongest off-peak
- ⇒ Prices can be as low as minus \$30/MWh
- ⇒ Ideal for battery charging
- ⇒ Need smart grid with smart pricing

Wind Capacity (MW)



# Independent System Operator market design

⇒ Evolved using

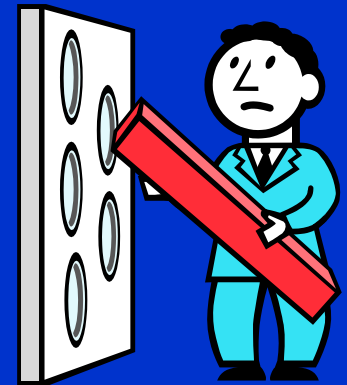
- ⌚ traditions
- ⌚ economic theory,
- ⌚ power system operations heuristics and
- ⌚ operational experience.

⇒ Operates markets with

- ⌚ simplifying assumptions
- ⌚ convex approximations

⇒ often due to the inability to solve the more detailed design.

⇒ Savings of > \$500 million/year





# Preventive to Corrective Reliability



- ⇒ Preventive (ex ante) absorb any contingency
  - ☞ Currently mostly preventative and capital intensive
  - ☞ Corrective solutions take too long to solve
- ⇒ Corrective (ex post)
  - ☞ Corrective: Special Protection Systems
  - ☞ faster switching
  - ☞ Demand response to generation decline
- ⇒ Optimize topology and dispatch
  - ☞ Open or close circuit breakers, PARs, FACTS
  - ☞ Potential 20% production costs savings



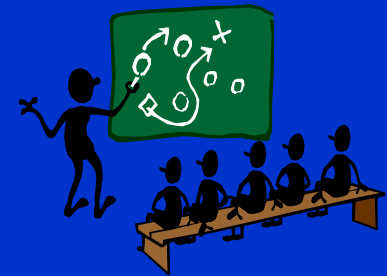
# History of transmission investment

- ⇒ Prior to restructuring transmission expansion was
  - ☞ centrally planned, developed, financed, owned and
  - ☞ operated by vertically integrated franchised monopoly
  - ☞ The costs were added to the utilities rate base and included in retail power rates.
- ⇒ open access transmission has led to
  - ☞ increased competition in power markets
  - ☞ Merchant generators
- ⇒ More recently
  - ☞ merchant transmission projects have appeared.
  - ☞ Multi-state planning

# large-scale efficient transmission expansion



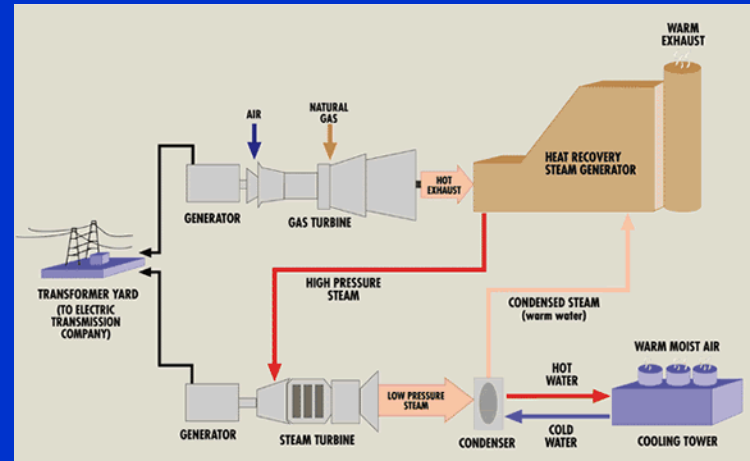
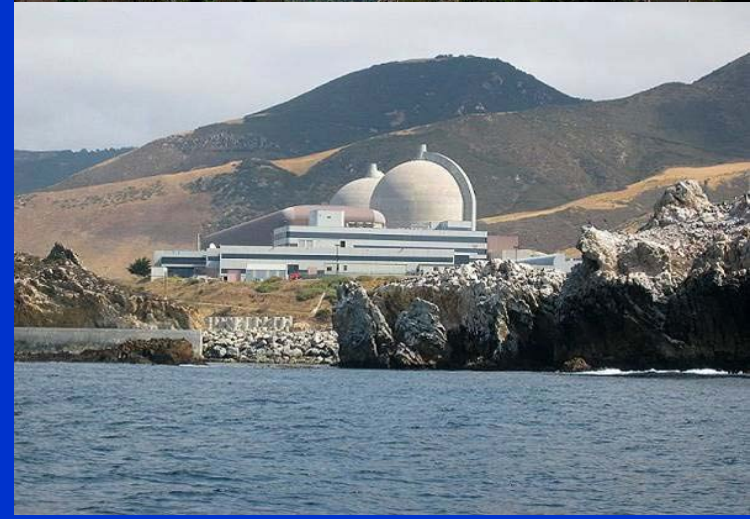
- ⇒ Improve on existing planning models
  - ⇒ Balance model complexity v. computational burden
- ⇒ Club good
  - ⇒ Two part pricing
  - ⇒ Transmission rights including flowgate
- ⇒ Retain competitive market incentives
- ⇒ Transmission planning auctions



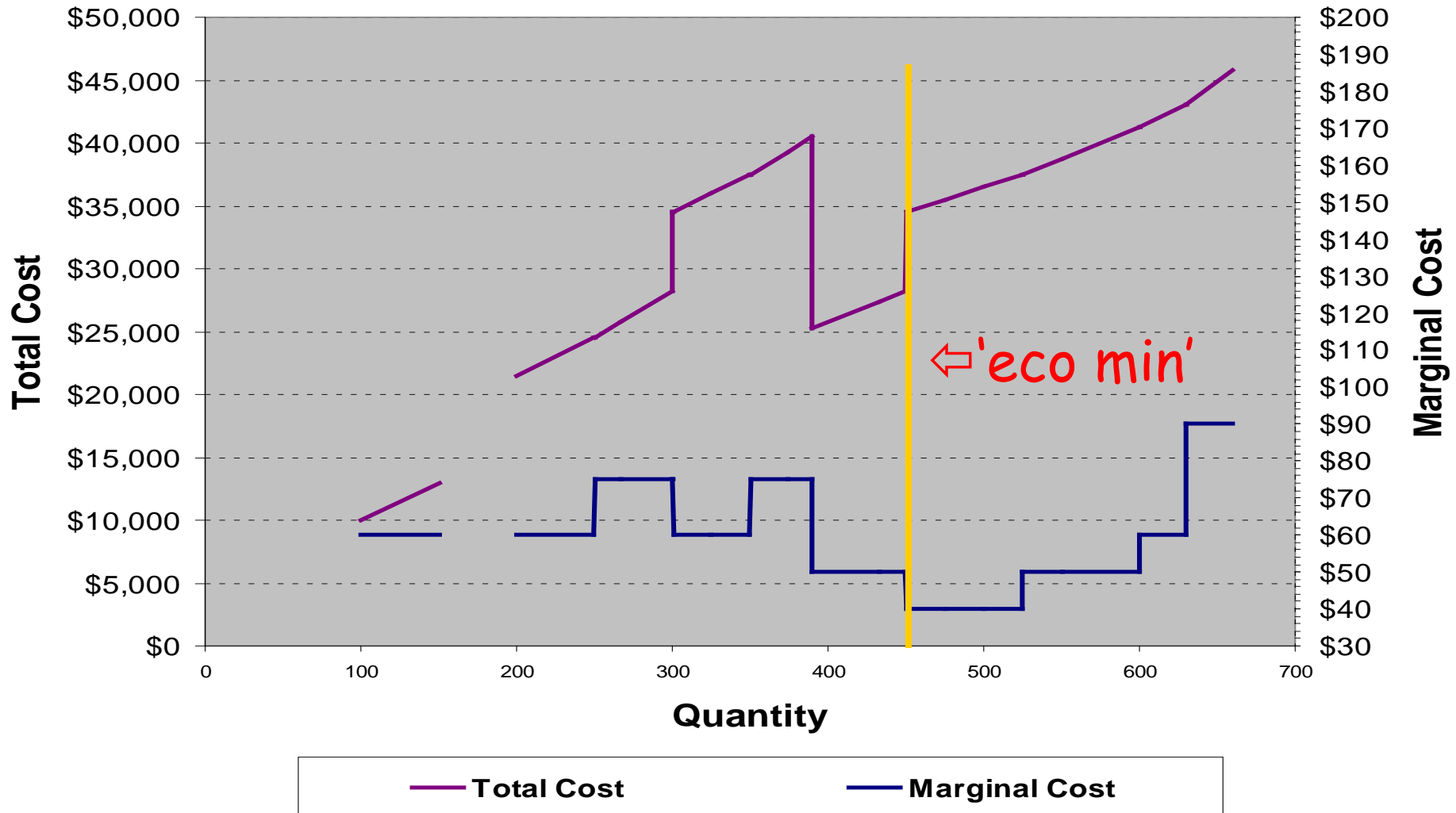


# Open questions for coal plants

- ⇒ EPA regs for existing plants
- ⇒ Future of coal plants
  - ⇒ 2007 231 new projects
  - ⇒ 2010 123 had been cancelled
- ⇒ Carbon Capture and Sequestration:
  - ⇒ Does \$30-50/ton make it uneconomic?
- ⇒ More nukes?
  - ⇒ high upfront capital cost
  - ⇒ Low flexibility
- ⇒ Combined Cycle Combustion Turbine
  - ⇒ will the gas price stay low?
  - ⇒ High flexibility



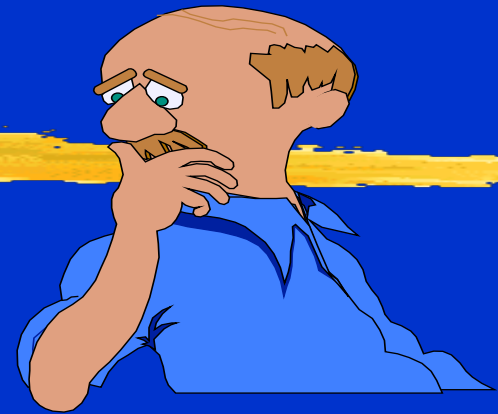
# Total and Marginal Costs for combined cycle combustion turbine CCCT







# Strategies



- ⇒ Reducing oil imports
  - ⌘ electric cars with dynamic charging
  - ⌘ natural gas vehicles
- ⇒ Energy efficiency and demand side participation
  - ⌘ real time pricing matters
  - ⌘ how low does the fruit hang?
- ⇒ Separate efficiency and equity issues
- ⇒ Risky bets
  - ⌘ CCS
  - ⌘ Bio-engineering



# The politics of paradigm shifts



⇒ *"there is nothing more difficult to take in hand, more perilous to conduct, or more uncertain in its outcome, than to take the lead in introducing a new order of things"*  
Niccolo Machiavelli

