Competition in the UK Retail Electricity Market

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Agenda

- 1. What is the measure of success?
- 2. What does the UK Retail Electricity Market look like?
- 3. How did we get here?
- 4. What are the key factors that facilitated competition?
- 5. What are the challenges going forward?

The measure of success

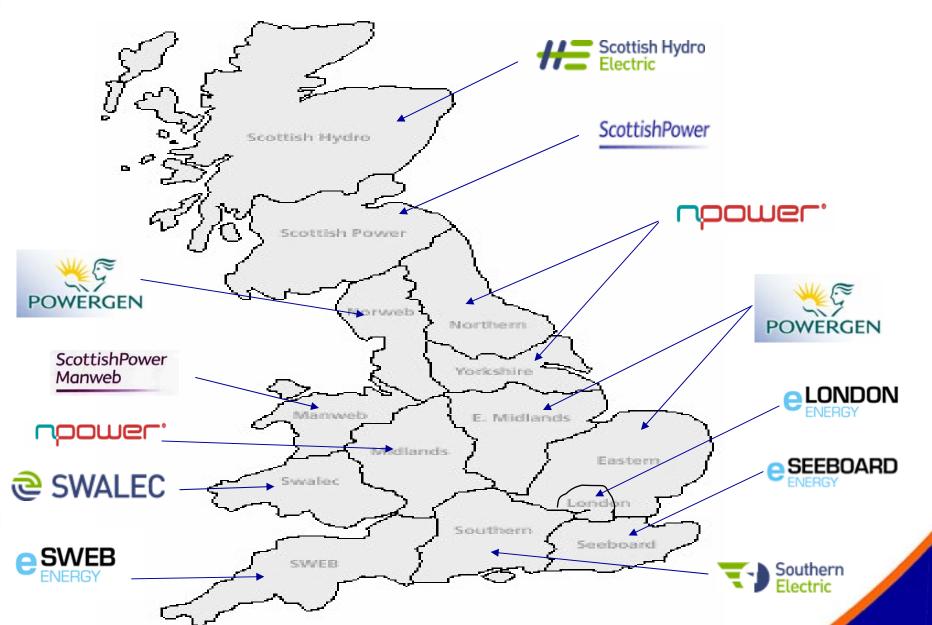
15th February 2002 – Ofgem states 'we have long been determined that competition should work to the benefit of all – and we have been successful in achieving this'

- Price Controls lifted April 1, 2002
- Choice of suppliers
- High level of customer switching
- Significant savings could be made against former incumbents
- Barriers to entry low
- Benefits of competition extended to all customer groups
- General Statutory Legislation sufficient to ensure consumer protection

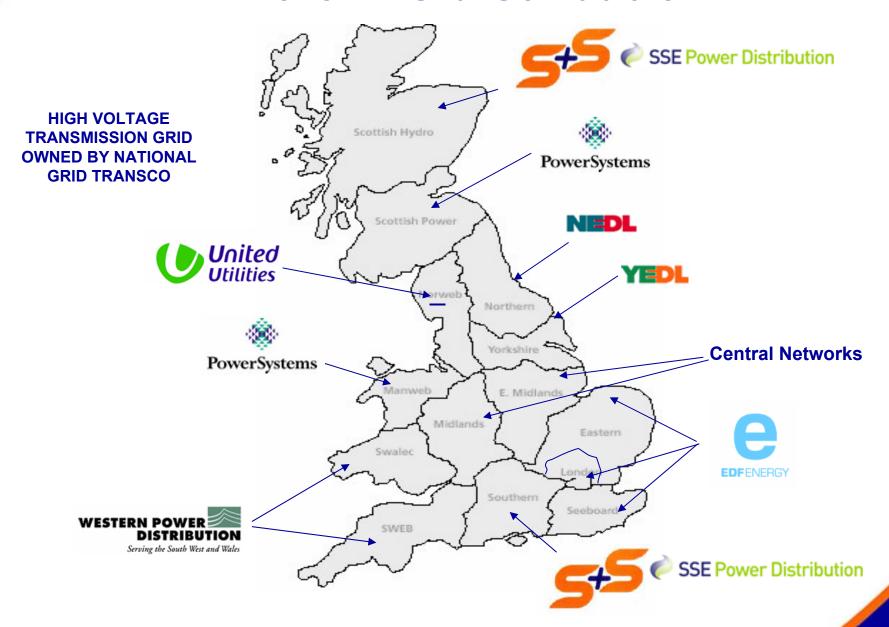
Today's UK Electricity Market

- Separation of Supply and Distribution
- Consolidation has led to 'The Big Six' suppliers
- Vertical Integration
- A few 'very small' suppliers some offering 'niche' services
- Wide range of products in the market
- Various Multi-Party Industry Codes (all with separate governance arrangements)
- BETTA British Electricity Trading and Transmission Arrangements
- Renewable Obligation/Energy Efficiency Commitment
- Competition still working (see handout)
- Ofgem/energywatch

Who are the suppliers?



Who owns distribution?



Who owns who?

| OWNER | SUPPLY BRAND | CUSTOMER NUMBERS | GENERATION CAPACITY |
|---|--|---------------------|------------------------|
| RWE | L'bomer, | 3.8m (14.8%) | 9,466 MW |
| EDF Electricité de France | elondon esweb energy energy | 3.4m (13.3%) | 5,633 MW |
| e·on | POWERGEN | 5.4m (21.1%) | 9,496 MW |
| Scottish Power | ScottishPower Manweb ScottishPower | 3.1m (12.1%) | 5,762 MW |
| Scottish and Southern Energy plc | Scottish Hydro Southern Southern Southern Southern | 3.8m (15.1%) | 9,034 MW |
| centrica taking care of the essentials | British Gas | 5.8m (22.9%) | 3,461 MW |

How did we get here?

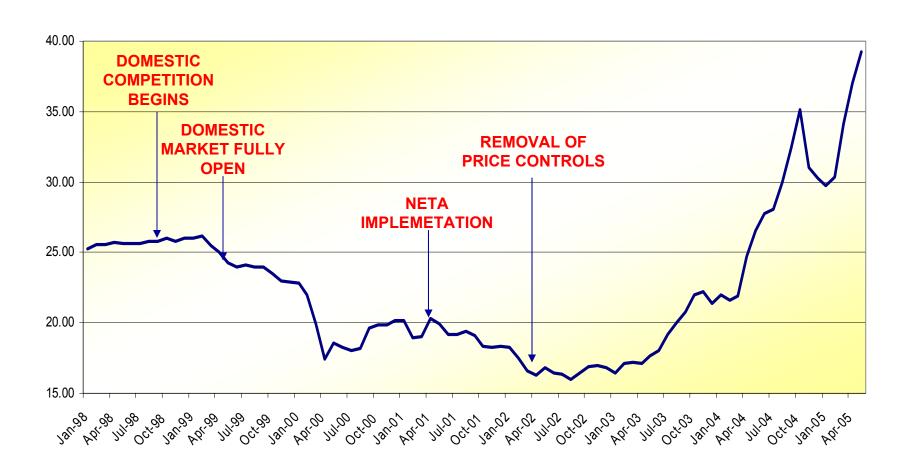


March 2001

Key features that facilitated competition

- Political/Regulatory commitment
- Supply/Distribution separation
- Declining wholesale prices (NETA)
- No stranded cost recovery
- Uniform rules and market design; Multi-Party agreements
- Duty to supply
- Access to incumbents infrastructure; i.e.Prepayment arrangements

UK Wholesale Electricity Prices



The forward challenge

- Prospect of further consolidation in the market
- Nuclear debate
- Metering pressure from Europe
- Supply Licence Review can the regulatory burden be reduced?
- Social policy can suppliers manage vulnerability?