

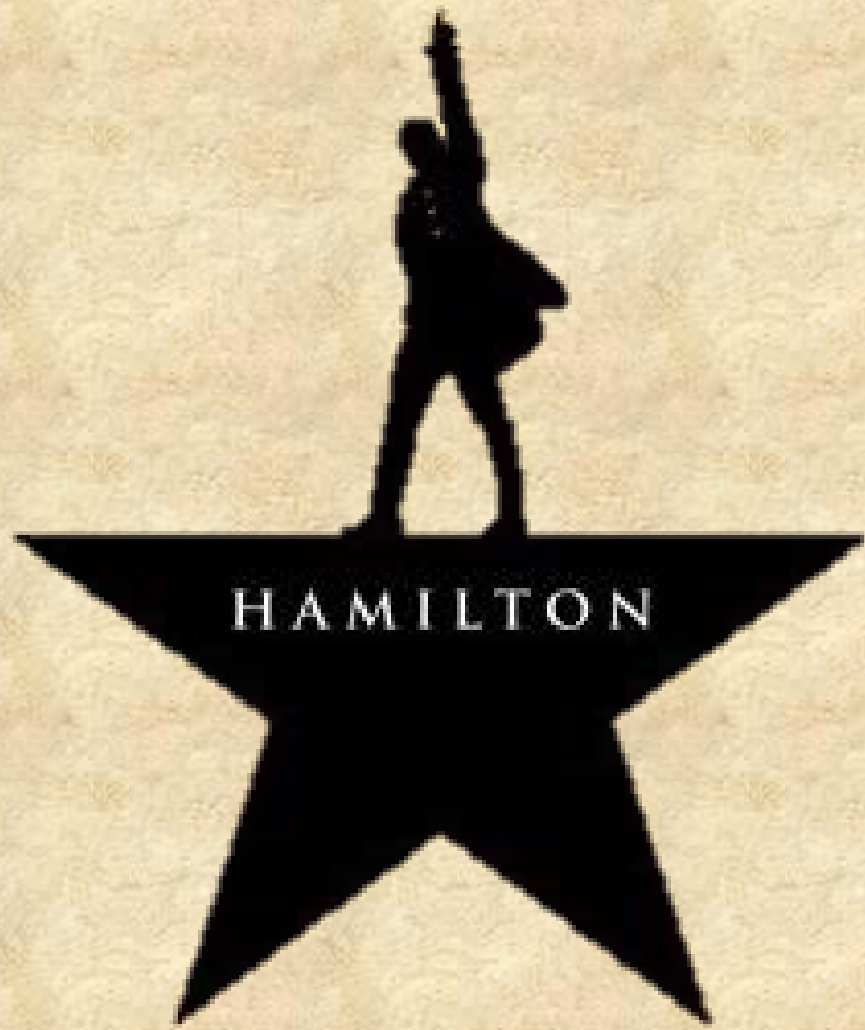


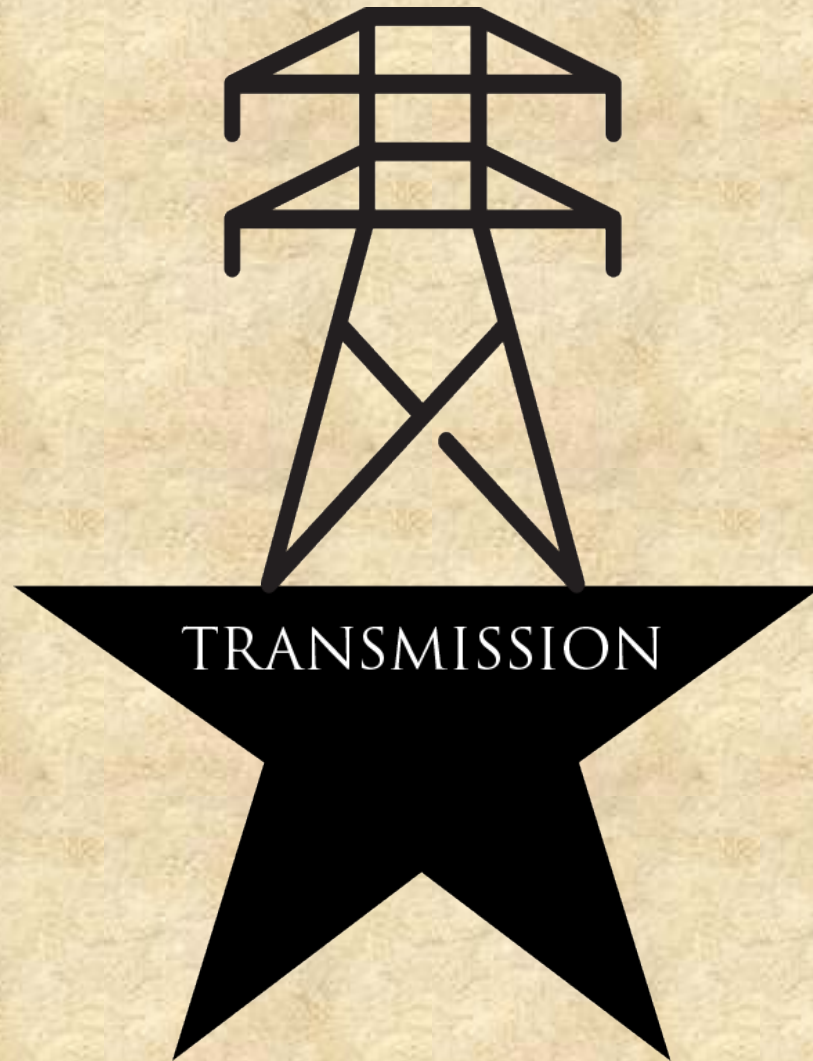
# Competition in Transmission

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**Harvard Electricity Policy Group  
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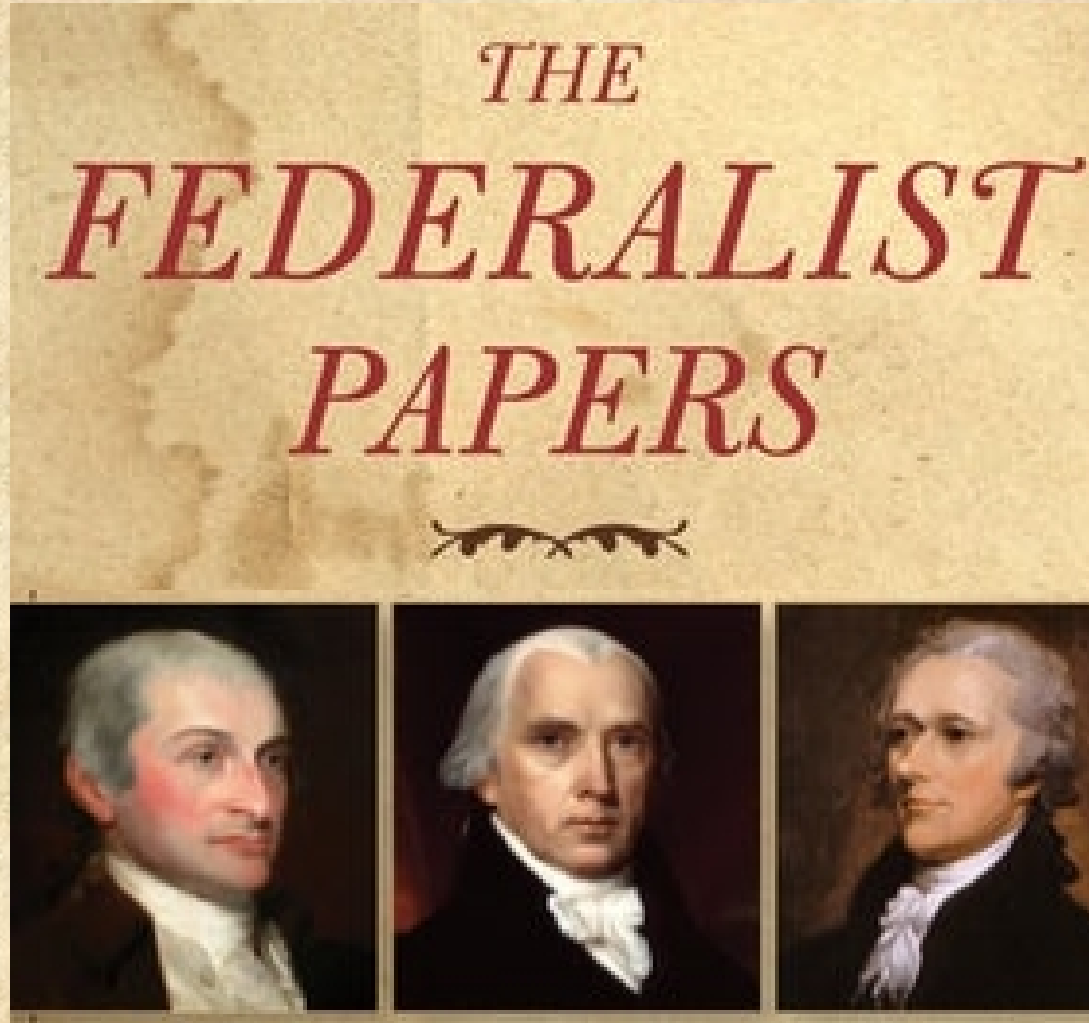
MISO drives value creation through efficient and reliable markets, operations, planning, and innovation



# Through Multi-Value Projects, MISO has a history of successful regional transmission development



Does the introduction of competition support the foundational planning goals of Order 1000?



Regional transmission planning requires sound business cases, which require stakeholder consensus



# Implementation of Order 1000 brought complexities to stakeholder alignment and challenges to regional transmission planning





Ultimately, it comes down to money



# Where do we go from here?

